

動き出したVision 2030

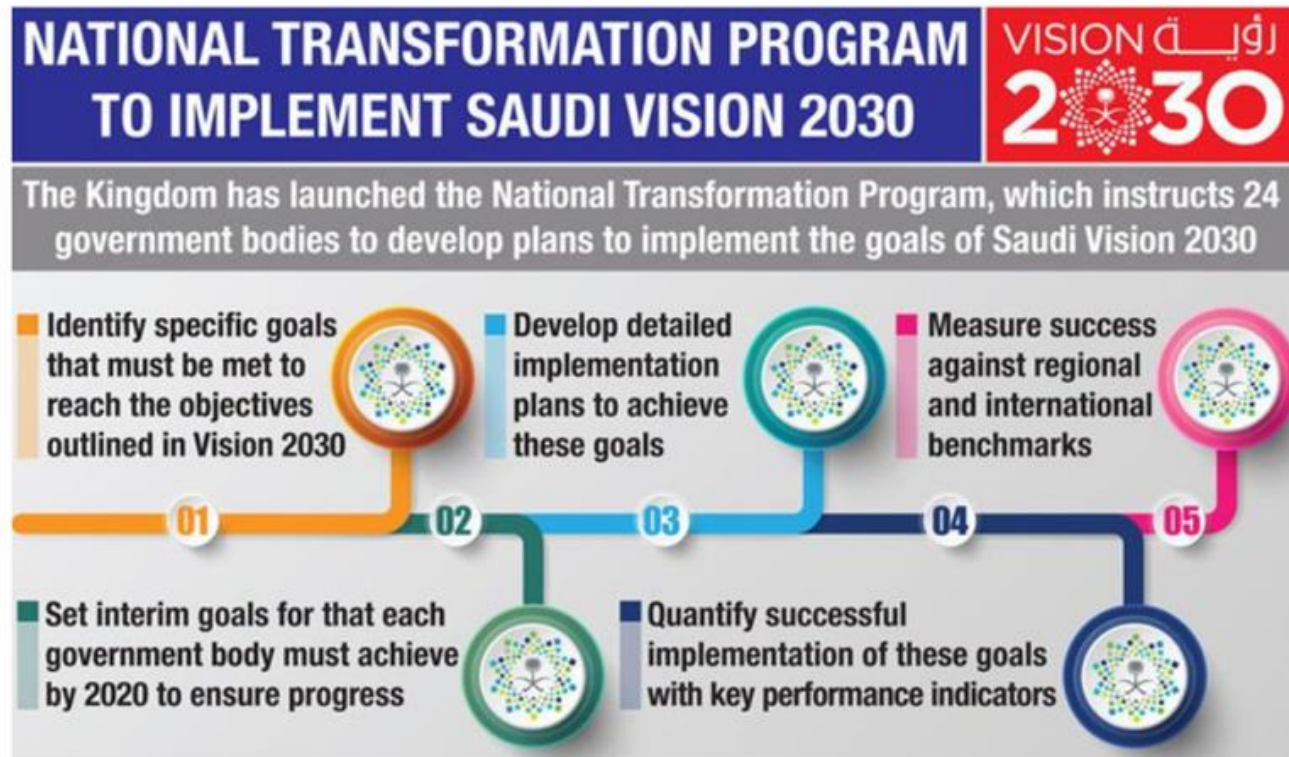


JOURNEY BEGINS

- Deputy Crown Prince is to announce today Saudi Vision 2030
- Saudi youth say it will bring jobs and new economic opportunities
- 'Absence of such a vision led to the waste of trillions of riyals, spread of monopolies, corruption, unemployment, poverty and project delays'
- 'Everybody will sense improvement in every single aspect of government work, in education and health care services'
- 'There will be a need for a restructuring process inside each ministry to meet program requirements'

Saudi Arabia sets out 10 more programs to achieve Vision 2030

Arab News | **Published** — Monday 1 May 2017



JEDDAH: The Council of Economic Affairs and Development has identified 10 programs of strategic importance for the government to achieve Saudi Vision 2030, which was approved by the Council of Ministers in April 2016.

IPF \$ 4 trillion

サルマン大橋

福祉の見直し

エネルギー政策

女性解放

観光立地

アラムコの解体

ヨーロッパとアジアの
架け橋となる

税の見直し

原子力・風力・太陽熱

生産性向上・労働意欲

サウダイゼーション

Get ready for hiked water, electricity bills from today



税の導入

今日から

The Ministry of Water and Electricity will begin applying the new tariffs on water on Monday. The new charges were announced two weeks ago by Water and Electricity Minister Abdullah Al-Hussayen. water will cost 0.15 halalas per cubic meter

: Consumers of tobacco, energy drinks and soft drinks will have to gear up to pay a lot more as the GCC countries have decided to impose steep taxes on these products.

The group will impose a uniform tax of 100 percent on tobacco products, 100 percent on energy drinks and 50 percent on soft drinks, local media

100% GCC tax on energy drinks and tobacco products

New



New tax doubles price of cigarettes, energy drinks in Saudi Arabia

LULWA SHALHOUB | **Published** — Monday 12 June 2017



こりゃ、たまらん

Prince Mohammed's visit to China, Japan will gain support for Vision 2030

Arab News | **Published** — Wednesday 24 August 2016

[Previous](#)

Deputy Crown Prince Mohammed bin Salman

目標、400～500兆円



Deputy Crown Prince Mohammed bin Salman

[Next](#)

New era of Saudi-Japan relations

GHAZANFAR ALI KHAN | **Published** — Sunday 4 September 2016



CRUCIAL TALKS: Deputy Crown Prince Mohammed bin Salman, second deputy premier and minister of defense, confers with Taro Kono, a member of the House of Representatives belonging to the Liberal Democratic Party, in Tokyo on Saturday. (SPA)

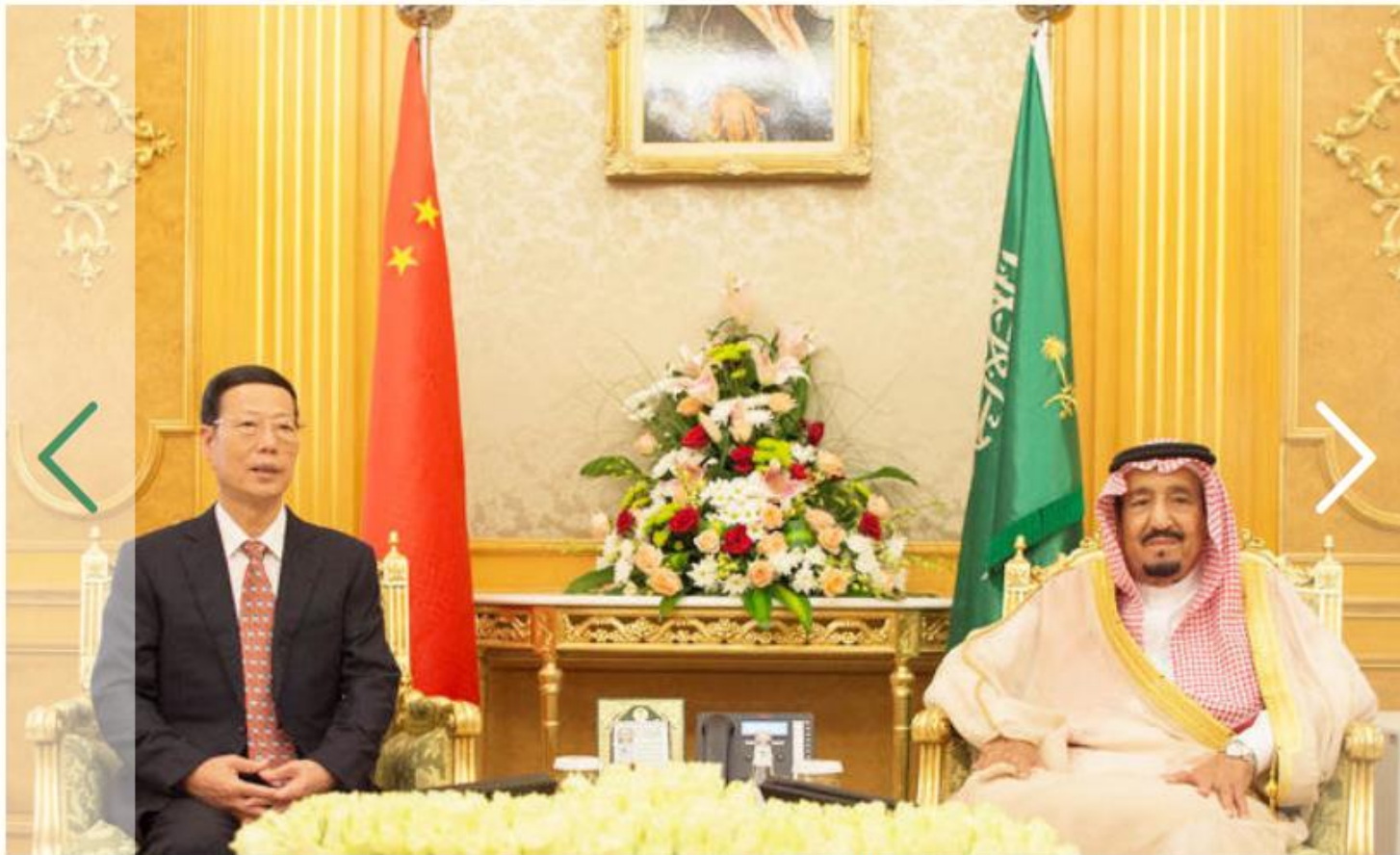
King Salman starts Japan leg of Asian tour today

Chazanfar Ali Khan | **Published** — Sunday 12 March 2017



King Salman, left, is greeted by Japanese Prime Minister Shinzo Abe at the PM's official residence in Tokyo in this file photo. (AFP)

Saudi Arabia, China to set up \$20bn investment fund



Saudi King Salman receives Chinese Vice Premier Zhang Gaoli in Jeddah on Thursday. (SPA)

Saudi deputy crown prince: Russia and Kingdom have no contradictions on oil market



Saudi Arabia's Deputy Crown Prince Mohammed bin Salman shakes hands with Russian President Vladimir Putin

Arab News | **Published** — Tuesday 30 May 2017

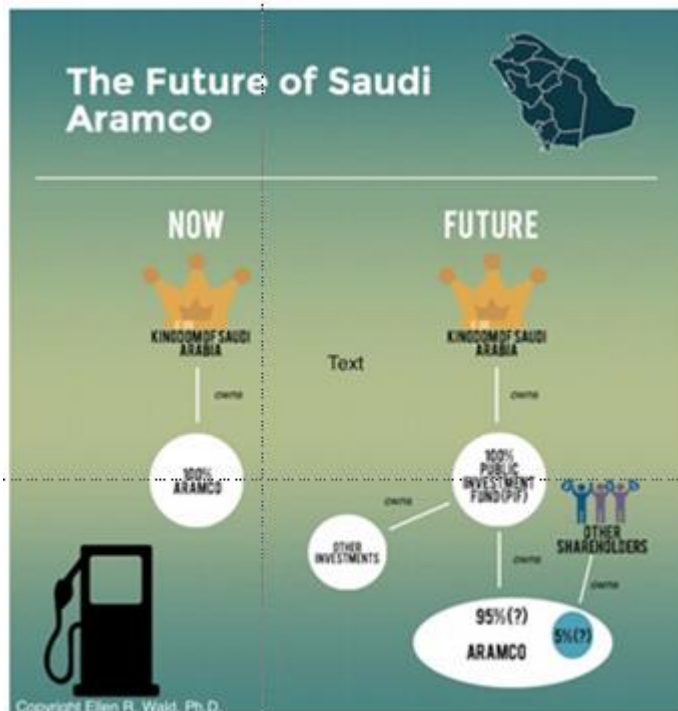
JEDDAH: Saudi Arabia's Deputy Crown Prince and Defense Minister Mohammed bin Salman met Russian President Vladimir Putin on Tuesday to discuss bilateral issues.



Russian President Vladimir Putin (R) meets with Saudi Arabia's King Salman in this October 5, 2017 photo. (Reuters)



アラムコの解体 株の公開



世界の株式市場への投入

海外企業の誘致

海外優良企業への投資、
買収、
民間部門の育成

Japan's SoftBank signs MoU with Public Investment Fund of Saudi Arabia

Arab News | **Published** — Friday 14 October 2016



JEDDAH: Japan's SoftBank Group Corp. (SBG) on Friday said it has concluded a non-binding memorandum of understanding (MOU) with the Public Investment Fund of Saudi Arabia (PIF), under which the PIF will consider investing in a fund that Softbank will organize.

In a statement, SBG said the fund it is forming, tentatively called SoftBank Vision Fund meant to make investments in the technology sector globally. The fund will be managed United Kingdom by a subsidiary of SBG and will deploy capital from SBG and investm partners, it said.

SoftBank profit jumps 50% after inclusion of Saudi-backed Vision Fund

Reuters | **Published** — Tuesday 8 August 2017



11

読売新聞東京本社 〒100-8055 東京都千代田区大手町1-7-1 電話 (03) 3242-1111(代) www.yomiuri.co.jp

10.14.20

ソフトバンク サウジとファンド設立

先端技術に投資 10兆円規模

ソフトバンクグループは14日、サウジアラビアの政府系ファンド「パブリック・インベスメント・ファンド」(PIF)と共同で投資ファンドを設立すると発表した。あらゆる分野で高い技術力を持つ新興企業への投資を想定している。

両者は12日付で、「ソフトバンク・ビジョン・ファンド」(仮称)の設立に向けた覚書を結んだ。ソフトバンクが今後5年間で少なくとも10兆円に非対称株式投資を行うことが最大の目的とされている。ファンドはソフトバンクの英国子会社を通じて、再生可能エネルギー分野で約10兆円、高い技術力を持つ企業など約1000億円の投資家から集めた資金を、企業に直接投資し、経営を改善して価値を高める。配当や株の売却益を投資家に分配するとしている。経営不振に陥った企業を再生する「企業再生ファンド」や資金調達が困難な新興企業に投資する「ベンチャーファンド」などがあ

ソフトバンクとサウジが新設する投資ファンドのイメージ

ソフトバンク	サウジの政府系投資ファンド	その他の投資家
2.5兆円	最大4.7兆円の可能性	出資を協議中
ソフトバンク・ビジョン・ファンド		
総額10兆円規模に上る可能性		
投資先	IoTベンチャー	新エネルギー企業
		自動運転関連企業
想定される投資先		

ソフトバンクは10月30日までに、サウジとの関係は改革の一環で、サウジの成長分野に注力する。サウジは、再生可能エネルギー、人工知能、宇宙開発など、幅広い分野で投資を計画している。ソフトバンクは、サウジの成長分野に注力する。サウジは、再生可能エネルギー、人工知能、宇宙開発など、幅広い分野で投資を計画している。ソフトバンクは、サウジの成長分野に注力する。サウジは、再生可能エネルギー、人工知能、宇宙開発など、幅広い分野で投資を計画している。

SoftBank books \$3 billion in first 5 months of partnership with Saudi PIF

FRANK KANE | **Published** — Thursday 26 October 2017



22%のリターン

Saudi Arabia considers selling stake in utility Saudi Electricity to SoftBank Vision Fund

\$1.3 trillion boost: Vision 2030 to spur trade and finance

ARAB NEWS | **Published** — Monday 26 September 2016

Saudi Arabia's new **trade** and **investment** model

- Legal framework
- Human capital
- Entrepreneurship
- R&D

Non-reserve
financial account

- Portfolio flows
- FDI
- Foreign borrowing

- Investment
- Knowledge transfer
- Diversification
- Employment

- Disposable income
- Domestic liquidity
- Bank credit

- Credit rating
- Investor confidence

- Export revenue
- Govt. income
- Net wealth gains
- Non-oil GDP growth



رؤية
VISION
2030
المملكة العربية السعودية
KINGDOM OF SAUDI ARABIA



女性の解放



Riyadh region topped other regions in employing female workers in private sector firms. (Al Eqtadiah photo)

女性の
職場進出



議会参加



運転免許

Deputy crown prince backs women driving



Late King Abdullah once banned his nephew inside Defense Ministry. Later, they grew close, bound by shared belief that Saudi Arabia must fundamentally change.

For two years, encouraged by the king, Mohammed bin Salman quietly planned a major restructuring of government and economy

The deputy crown prince has signalled he would support more freedoms for women

Within 12 hours of his appointment, decisions were taken. In the first 10 days, the entire government was restructured

He says he has no problem with the official religious authority on the issue of women driving

He is working to fix those who distort religion, denying women their complete rights granted to them by Islam

Last year, there was near-panic among his advisers as they discovered KSA was spending its foreign reserves faster than anyone knew, with insolvency just 2 years away

"I just want to remind the world that American women had to wait long to get their right to vote. So we need time"

"I know that many people aren't convinced. I want to convince them of what we are doing, and I want to convince the world"

昔は、女性もラクダに乗っていた。
ラクダも車も同じだ



スピード制限？
ドライブマップはなし
ロータリー式交差点
20cm空いていれば割り込みあり
外人ドライバーが多勢

本当に大丈夫か～？



Saudi Arabia to become ‘major exporter’ of renewable energy

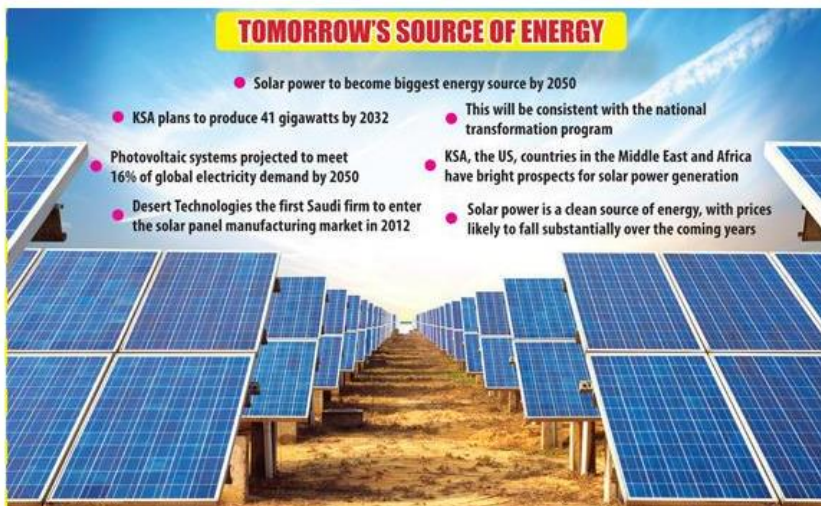
FAISAL J. ABBAS & NAJLA HABRIRI | ARAB NEWS | **Published** — Friday 20 January 2017



Saudi Energy Minister Khalid Al-Falih attends the World Economic Forum (WEF) annual meeting in Davos, Switzerland, on Thursday. (REUTERS/Ruben Sprich)

DAVOS, Switzerland: Saudi Arabia aims to become a “major exporter” of renewable energy, its energy minister has revealed.

Saudi Arabia set for a 'Yellow Oil' Revolution



JEDDAH: Saudi Arabia is on the cusp of developing another source of energy that would be sought-after throughout the world, known as the “Yellow Oil,” or power derived from the sun, according to a report in a local publication.

Workers walk past solar panels in Shandong province of China. The share of clean-energy spending reached 43 percent of total investment, a record high. (Reuters)

Saudis, Egyptians hail idea of Red Sea bridge



JEDDAH: The announcement by Saudi Arabia and Egypt of the construction of a bridge over the Red Sea connecting the two countries has been hailed by Saudis and by Egyptians.

ヨーロッパとアジアの架け橋になる。

2016.04.17

Egypt Parliament committee passes Saudi islands deal

Arab News | **Published** — Tuesday 13 June 2017

ティラーン島

サルマン大橋への
布石？

シナフィール島

A photo taken on January 14, 2014 through the window of an airplane shows the Red Sea's Tiran (foreground) and the Sanafir (background) islands in the Straits of Tiran between Egypt's Sinai Peninsula and Saudi Arabia. (AFP)

Global media fanfare over event promising 'changing' Saudi Arabia

Arab News | **Published** — Wednesday 25 October 2017

Saudi Arabia seeks new economy with \$500 billion business zone with Jordan, Egypt

By [Name] | [Location] | Saudi Arabia, seeking to diversify its economy away from oil exports, announced on Tuesday a \$500-billion (US\$170-billion) plan to build a business and investment zone extending from Jordan and Egypt.



The Telegraph News

UK World Politics Science Education Health Arts Sports Technology

Saudi Arabia's crown prince promises to lead his country 'back to moderate Islam'



'Davos in the Desert' Offers Glimpse of Changing Saudi Arabia

The Independent @Independent

Saudi Arabia's crown prince just promised to return the country to 'moderate Islam'



Saudi Arabia's crown prince just promised to return the country to 'moderate Islam'

Saudi Prince Tells Investors He's Taking on Religious Extremists

Crown prince pledges 'moderate' Saudi Arabia



Saudi Arabia seeks new economy with \$500 billion business zone with Jordan, Egypt



The Latest: Saudi crown prince defends his social reforms

THE WALL STREET JOURNAL

Saudi Prince Pushes Greater Tolerance, Unveils Development Project

Prince Mohammed bin Salman departs network, discusses \$100 billion future city



サウジ 57兆円新都市

た広さ約330
平方キロメートルの娛
楽都市の建設を
発表。8月には、
紅海沿いの海岸
約200キロメ
ートルの島をリゾート開発する
大規模な観光特区プロジェクトを
発表している。

【カイロ＝倉茂由美子】世

界最大級の産油国サウジアラビアが、石油依存からの脱却を図る巨大プロジェクトを次々と打ち出している。同国のムハンマド皇太子は今月下旬、北西部の紅海沿岸に、投資額5000億ドル(約57兆円)規模の新都市を建設する構想を発表した。同国で最大規模のプロジェクトで、海外からの注目も高まっている。

ムハンマド皇太子は首都リヤドで開かれた国際会議で、「NEOM」と呼ばれる構想を発表した。これはエジプトとヨルダンに近い未開発の土地約2万6500平方キロメ

脱石油依存へ構想

に特区を設け、国内外から再生可能エネルギーやロボット産業など、最先端技術の企業誘致を進めるものだ。ロイター通信によると、ソフトバンクグループの孫正義会長兼社長も、事業への協力を表明した。

サウジは昨年4月、社会・経済改革計画「ビジョン2030」を発表し、同皇太子が旗振り役を担う。今年4月には、リヤド近郊に砂漠サファリや遊園地などの施設を集め

と50の島をリゾート開発する大規模な観光特区プロジェクトを発表している。サウジは、女性が「アバヤ」と呼ばれる黒い衣装で全身を覆ったり、公共の場では原則として男女同席が認められないなど、イスラム教の戒律に特に厳格とされる。同皇太子は「寛容で穏健なイスラムの国に立ち返る」と政治的な改革も強調し、海外投資の呼び込みにつなげたい姿勢も示している。

紅海沿岸 最先端企業誘致

Robots to roam \$500 billion Saudi city

RICHARD WACHMAN | Published — Tuesday 24 October 2017

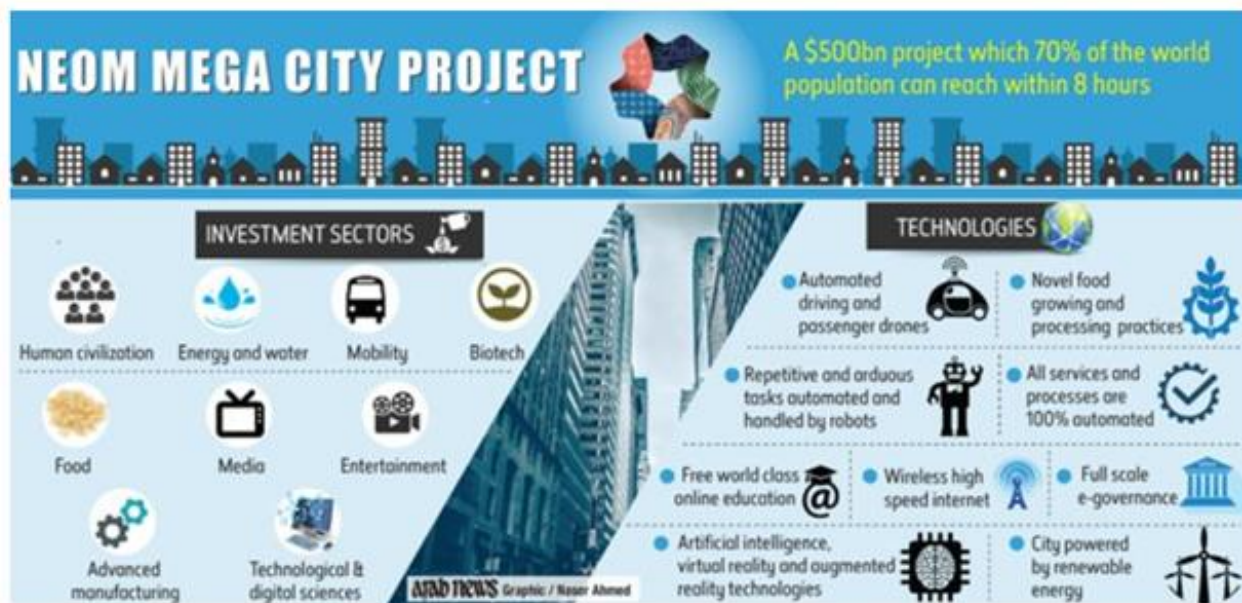


Saudi Crown Prince Mohammed bin Salman attends the Future Investment Initiative conference in Riyadh, Saudi Arabia October 24, 2017. REUTERS/Hamad I Mohammed

ロボットが主役

自動運転
食糧生産
ロボット
自動化
世界的なオンライン教育
無線インターネット
e- 行政
人工知能
新規エネルギー

市民生活
エネルギー・水
自動車
バイオ
食糧
メディア
娯楽
工業化
デジタル化科学



私がSophiaよ！



Sophia the android addressed the Future Investment Initiative in Riyadh yesterday to the delight of hundreds of

Saudi Arabia becomes first country to grant citizenship to a robot.



偶像崇拜の排除はどうする？